CADE

Cost Assessment Data Enterprise

Defense Cost and Resource Center (DCARC)

Cost and Software Data Reports (CSDRs) Industry and Government Training Washington, DC

Last Updated: December 2, 2015



Track: Training - Course Outline

OSD CAPE

AGENDA

- CSDR 101
- CSDR Planning
- "CADEPardy"
- CSDR Validation Process & Demo
- CADE Demo
- Round Table Discussion
- Summary, Questions, and Wrap up

By the end of the training, you will understand: How CADE improves productivity CADE tools & processes, and how you fit into the process The importance of CSDRs The CSDR Planning and CSDR validation **Process and Procedures** How to avoid common planning and Reporting pitfalls Be able to explain the utility of CSDRs Improve data quality through CSDR planning ☐ Successfully submit a report to the DCARC

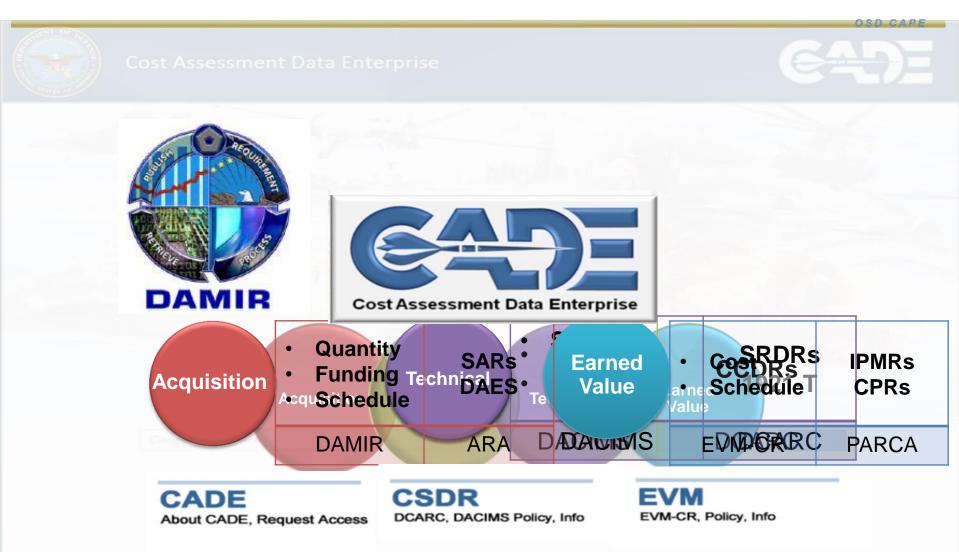


OSD CAPE

CSDR 101

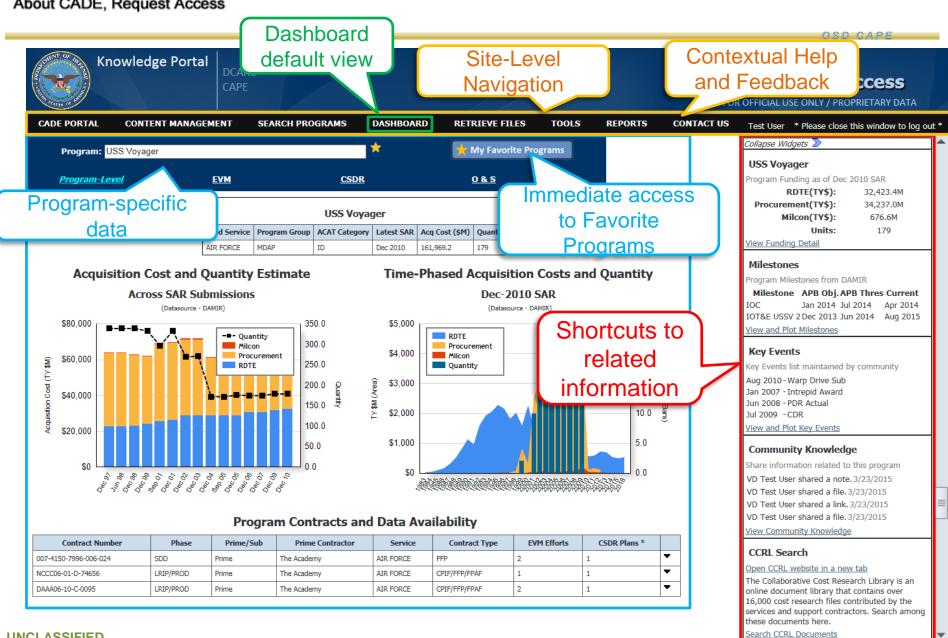


CADE Authoritative Data Sources



CADE About CADE, Request Access

CADE Total Access Dashboard





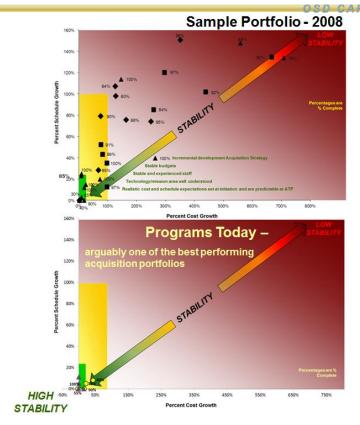
WHY WE NEED THIS DATA -**Improved Acquisition Outcomes**





BETTER DATA:

- Quality: Authoritative Quality Data means more time for analysis; less time collecting data.
- **Completeness:** Integrated data enables comprehensive assessments; less burden on industry
- Availability: Near real-time access to data
- Transparency: Authoritative Source data also increases confidence in results



STRONGER DECISION SUPPORT:

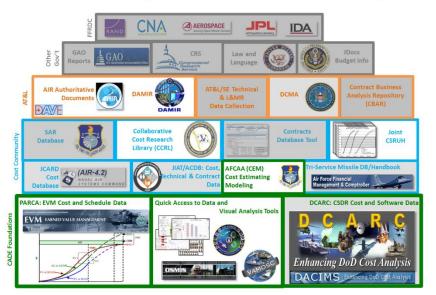
- Standardized: Standardized data collection supports standardized analysis
- Cost Realism: Fundamental to preparing credible cost estimates
- **Institutional Knowledge:** Effective tool to retain historical knowledge and turn data into information
- **Budget Preparation:** Used to assess the adequacy of budgets and program plans



UNCLASSIFIED

THE CADE EFFECT ON THE COST COMMUNITY Why We Need This Data:

CADE Integration Across the Community



COST COMMUNITY COORDINATION:

- Revolutionizing Cost Data collection
- Cost Community has Requirements,
 Leadership, & Operational Responsibility
- Common Terminology has created the ability to estimate across Departments

IMPROVED ACQUISITION OUTCOMES:

- Authoritative Quality Data: Cooperative
 Planning and Compliance lead to better
 data and improved program management
- Cost Realism: Provide real-time cost data for analysis & contract negotiations
- Full view of Weapons Systems Program
 Performance: Visual analytics, trend
 analysis & technical data to improve cost
 realism and make informed decisions

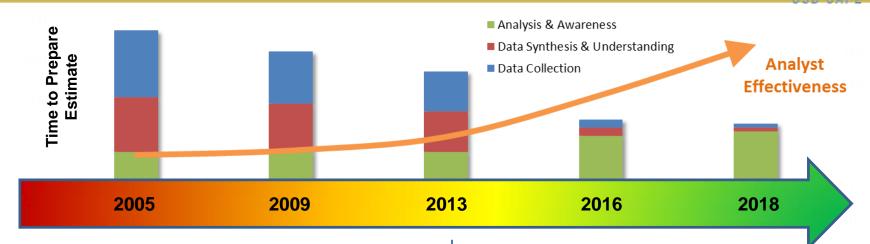
EFFICIENT AND EFFECTIVE ANALYSIS:

(at all levels: OSD, Services, PMOs)

- Improved Analytical Rigor & Productivity
- More time for analysis; less time collecting data
- More comprehensive assessments & Reduced burden on Industry



Why Should You Care – More Efficient and Effective Analysis



Improve Analyst Productivity:

- Less burden on analyst to retrieve and process data
- Become familiar with programs more quickly
- Complete analysis facilitates telling the program's "story"

Comprehensive Data:

- Improved Planning and Compliance lead to better data
- "One-stop shop" for Cost, EVM, Programmatic, and Technical
- Centralized virtual library includes CARDs and ICEs

Cost analysts will have data and institutional knowledge at their fingertips. It will be the exception – not the rule – that we have to go back to Industry to do our estimates



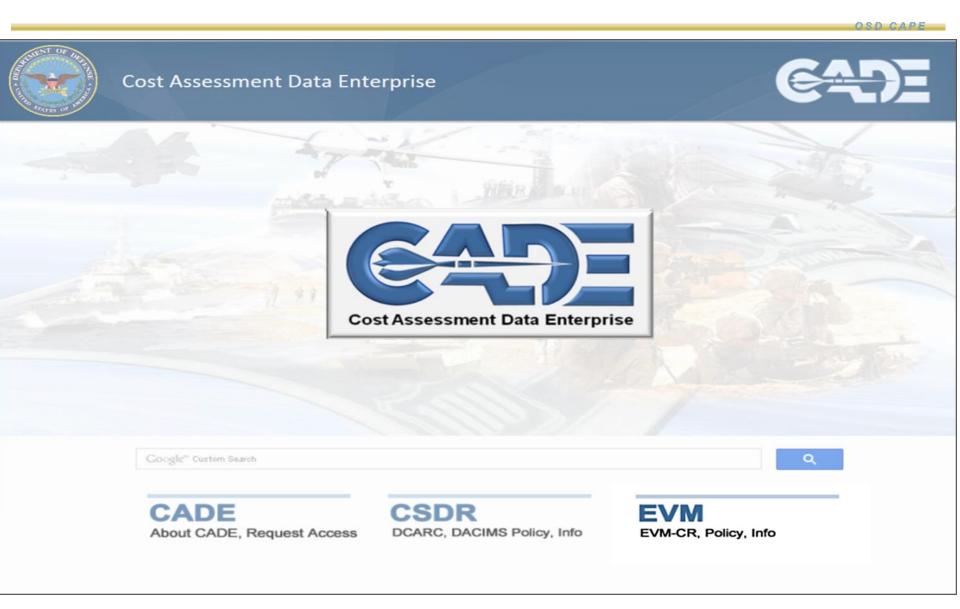
Why Should You Comply?

DoDD WSARA 5105.84 Assigns the Weapon System responsibilities of the Acquisition Reform Act of **DCAPE** 2009 DoDM **CSDR Plan** 5000.04-M-1 Guidance for the **CDRLs DFARS** DoDI CSDR process 5000.02 **DIDs** Mandates CSDR MIL-STD-**Policy** Summarizes 881C CSDR reporting **DD Forms Product Oriented** thresholds Reporting Structures Overarching regulation Policies for **CSDR** implementation for all acquisition that Requirements for management of all requires cost data programs with CSDRs documents acquisition programs collection

Systematic cost data collection is necessary for program stability



CADE Authoritative Data Sources



11



EVM-CR – The EVM Engine



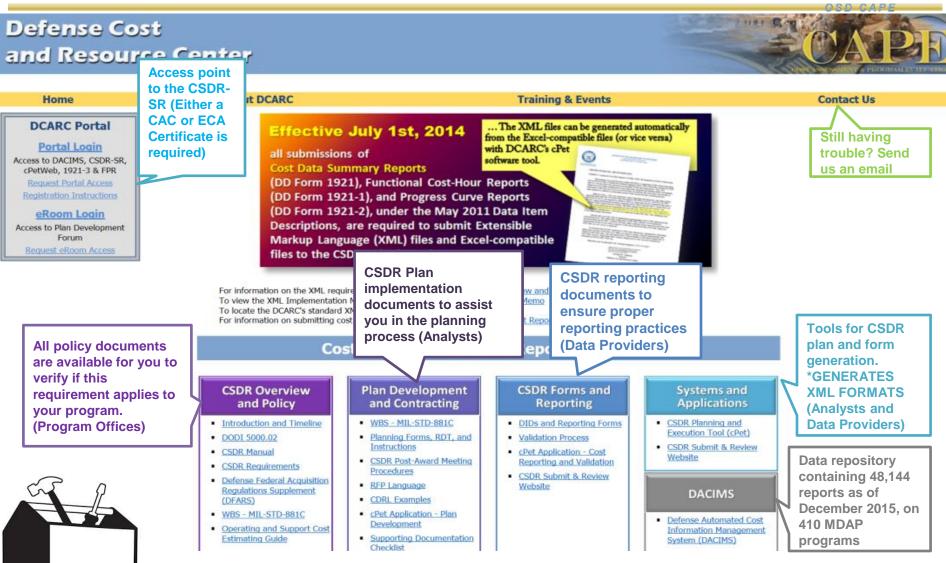


CADE Authoritative Data Sources





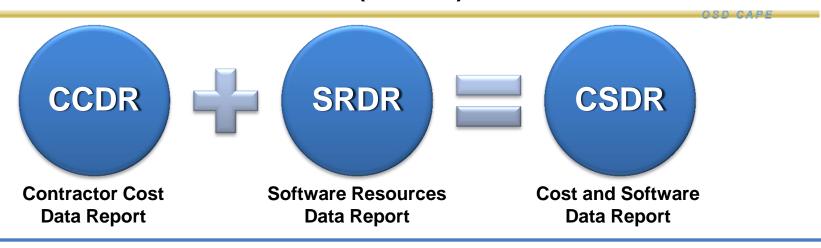
DCARC - The CSDR "Engine"

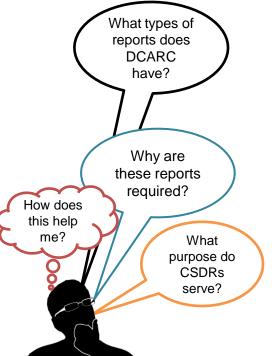


Tools for CSDR success are available at http://cade.osd.mil/CSDR/



What are Cost and Software Data Reports? (CSDRs)





- □ Organized via a standard, product-oriented WBS
- Reporting required on MDAP/MAIS contracts and subcontracts
 - Over \$50M
 - Optional between \$20M and \$50M
 - ACAT II & III Programs (demand from services)
- ☐ Helps us project future program & contract costs
- Available to all DoD Government analysts electronically



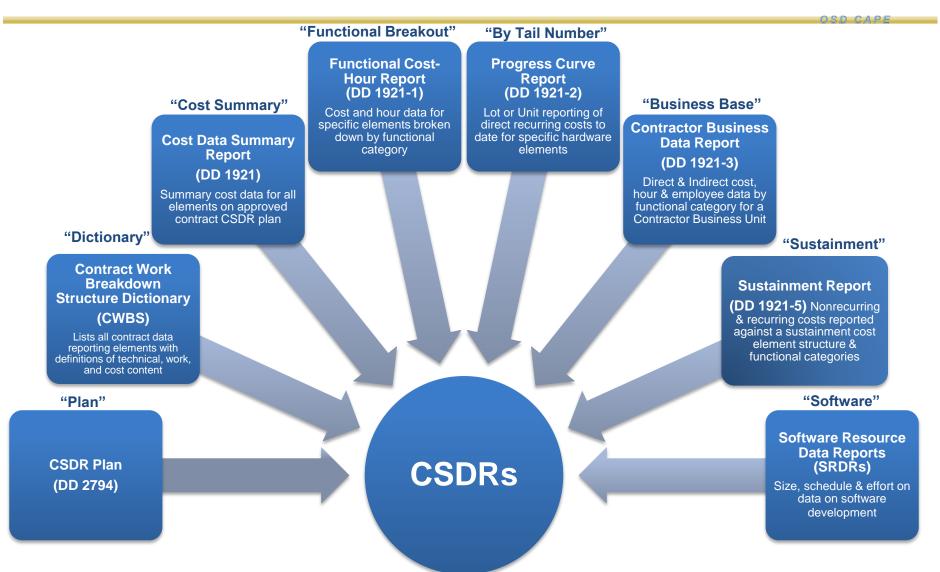
Types of CSDRs







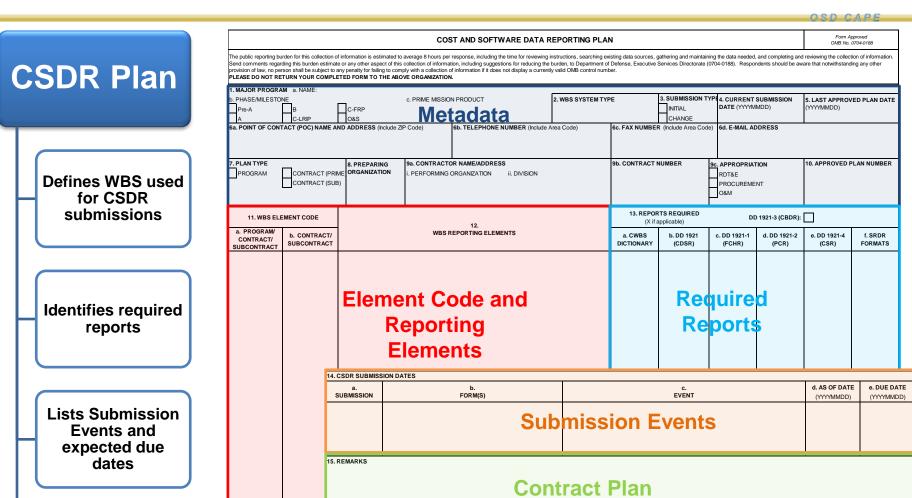






CSDR Plan





Language and

Special Instructions

PREVIOUS EDITION IS OBSOLETE

Contains Standard Plan Language and Special Contractor Instructions

DD FORM 2794, MAY 2011

DD FORM 2794 (PAGE 2), MAY 2011



CWBS Dictionary



CWBS Dictionary

Provides definitions for all WBS elements

Cost, technical and work content included in definitions

Physical description for all hardware elements

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	1.0	Х					P-49 Phoenix Fighter			common WBS elements. WBS element 1.1 Air Vehicle captures the cost of the product, while WBS elements 1.3 through 1.1.1 capture the cost of the "common elements".								
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t Co	1.1.1			×			Airframe		the air fra	vendor design to provide the fuselage, canopy assemby, and access doors. The makeu the air frame is comprised of steel and composite metals including aluminum alloys. The element includes the basic structure including the wings, fuselage, empennage, and nacelle.								
men	1.1.2			x			Propulsion		initiator b start cart	The propulsion system incorporates the X-5231 engine. The engine is started by firing th initiator by command by the Missile Control Unit. The initiator is connected to the engine start cartridge and the igniter cartridge. The start cartridge produces high pressure gasse which impinge on a turbine, thereby spinning the engine up to starting speed.								
Ele	1.1.3			×			Vehicle Subsystems		procurem Auxiliary lines. Th flight, gro	The vehicle subsystems includes design, production, material and equipment procurements including associated vendor design/development efforts to provide for the Auxiliary Power Unit, Airframe Mounted Accessory Drive, Air Turbine Starter, oil cooling lines. The equipments perform engine starting on the ground, emergency starting during flight, ground checkout operations of aircraft accessories, and power takeoff for hydraulic pumps and electrical generator system and fuel motive flow pumps.								
	1.1.4			X			Avionics	The avionics includes the X-1PY radar, radar altimeter, direction finding set, dopple compass, computer. The contractor is procuring this item from a supplier, and is a										
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	1.1.7			Х			Furnishings and Equipment		This WB	This WBS element is not applicable to this contract.								
	1.1.8			Х			Air Vehicle Software		This WB	S element is not applicable to this contract.								
	1.1.9			Х			Air Vehicle Integration, Assembly, 1	est, and Checko	the contr Also incl vehicle, a	hicle integration, assembly, test and checkout actor's site. It includes load analysis, stress an ided is the joining and instalaction of all third le s well as final acceptance testing. All work is latractor's facilities.	alysis, and maintenance effort.							
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Cost Data Summary Report DD Form 1921



DD 1921
Displays ALL WBS elements
Recurring & Nonrecurring costs
Actual costs to date, estimates at completion
Number of Units
Contract Totals
G&A, FCCM, UB, MR, and

The public reporting burden for this collection of information is estimated to average 8 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information information including suggestions for reducing the burden, to Department of Defense, Washington Headquarters Services, Executive Services Directorate (0704-0188). Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to any penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number. PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE ABOVE ORGANIZATION. 1. MAJOR PROGRAM 2. NAME:											OSD	CAPE
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Functional Cost-Hour Report DD Form 1921-1



OSD CAPE

DD 1921-1

Insight into individual WBS elements

Recurring & Nonrecurring costs

Actual costs to date, estimates at completion

Detailed breakout of all resource data

Reporting by functional categories

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Progress Curve Report DD Form 1921-2



OSD CAPE

DD 1921-2

For specific hardware WBS elements

Unit or Lot reporting

Technical Characteristics

To Date, Direct Recurring costs & hours

Detailed breakout of resource data

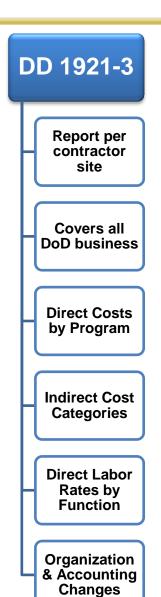
Reporting by functional category

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Contractor Business Data Report DD Form 1921-3





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Contractor Sustainment Functional Cost-Hour Report DD Form 1921-5



CCDR	SRDR)	CSDR)

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Insight into individual **WBS** elements

Recurring & Nonrecurring costs

Actual costs to date, estimates at completion

Detailed breakout of all resource data

Reporting by sustainment functional categories

	CONTRACTO	R SUSTAINMENT FUNCTIONAL	COST-HOUR REP	ORT			Form Approved OMB No. 0704-0188		
this burden estimate or any other aspect of the	n of information is estimated to average 16 hours per response, inc his collection of information, including suggestions for reducing the	burden, to Department of Defense, Washin	gton Headquarters Service	s, Executive Services Directo	orate (0704-0188). Respondents sh	and reviewing the collection of lould be aware that notwithstan	information. Send comments regarding any other provision of law, no		
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Initial and Final Software Resource Data Reports (SRDRs)



SRDR

Software size, effort, and schedule

Data further explained in data dictionary

Initial Developer Report-Due at beginning of project increment (estimates)

Final Developer Report-Due at completion of project increment (actuals)

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OSD CAPE

CSDR Planning



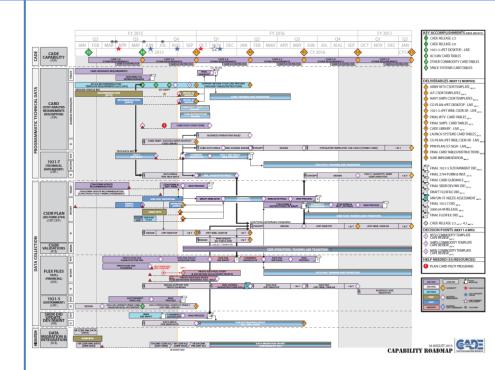
New CSDR Planning Initiative Transition to Services:



COST COMMUNITY ASSISTANCE:

TRANSITION TEAM INVOLVEMENT:

- Put together a CSDR plan transition team for each of the services. This team will be responsible for:
 - Identifying all RFPs that meet CSDR reporting thresholds
 - Drafting all initial CSDR plans
 - Coordinating with the CWIPT to ensure all cost community needs are identified in the plan
 - Resolution of all cost data compliance issues
- Designate one senior service team member to coordinate and manage transition efforts
 - This POC will have initial approval from the services perspective of all CSDR plans before they are forwarded to CAPE for DDCA signature
 - Assist with cost community tasks such as CSDR plans development, Plans validation, data migration and other cost collecting initiatives



OSD POCs:

PM CADE: Bess Dopkeen

DPM: Daron Fullwood Daron.D.Fullwood.civ@mail.mil

Contractor Suppt: James Parnham james.m.parnham.ctr@mail.mil



Transition to the Services

Headquarters:

- Step in when needed to ensure programs are CSDR compliant
- Brief senior leadership on any CSDR issues
- Coordinate:
 - Service Component
 - Program Office
 - DCARC
- ASA(ALT) Army
- ASN(RDA) Navy
- SAF-AQ Air Force

Service Component:

- Assist in identifying all RFP's
- Initiate CSDR process at Program Office
- Help develop all initial plans
- Provide all CSDR plan documentation
- CSDR Compliance
- Coordinate:
 - Service CostCenter
 - CAPE
 - Contractors

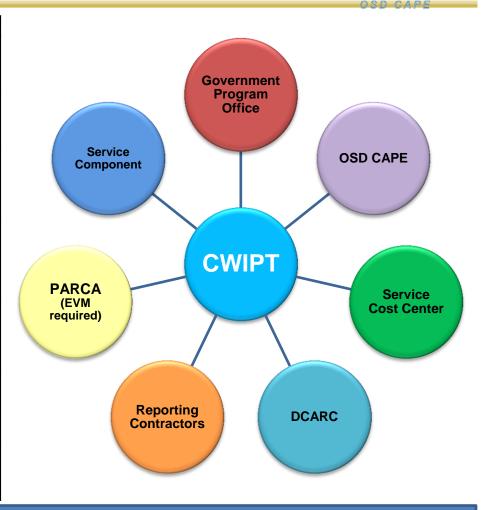
Service Cost Center:

- Assist in identifying all RFP's
- Help develop & obtain approval of all initial CSDR plans
- Ensure cost estimating needs are being met
- CSDR Compliance
- Coordinate:
 - Service Component
 - DCARC
 - CAPE



Cost Working Integrated Product Team (CWIPT)

Participants	Role in PPM	Role			
Service Component POC	Program Collaborator	Initiate CSDR process at Program Office; identify all RFP's going out			
Program Office	Program Collaborator	Help develop initial plans; make DCARC/Service Component aware of all upcoming efforts			
OSD CAPE	Program Collaborator	Provide input to plan to ensure cost needs are being met; provide final approval of plans			
Service Cost Center POC	Program Collaborator	Help develop initial plan; provide input to plan to ensure cost needs are being met; provide initial approval			
DCARC	DCARC Reviewer	Manage the entire CSDR planning process; ensure all rules and regulations are being followed			
Reporting Contractors	N/A	If sole source, provide input and help government understand processes and procedures			
PARCA	Program Collaborator	Provide input to ensure cost reporting structure and WBS are consistent where needed			

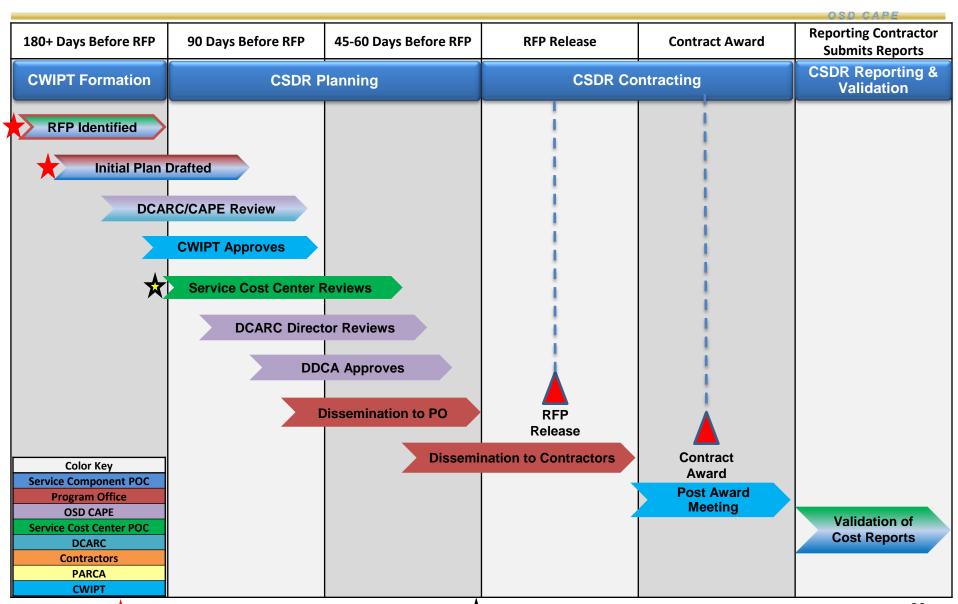


CWIPT is responsible to the Program Manager for ensuring CSDR plans provide accurate, timely data in order to support cost estimating needs. The Program Manager is ultimately responsible for the formation of the CWIPT.



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Top Level CSDR Process





RFP Identified

180 Days Before RFP 90 Days Before RFP 30 Days Before RFP RFP RElease Contract Award Reporting Contractor Submits Reports

RFP Identified RFP Identified Award Information

- All Stakeholders should assist in identifying: Contracts > \$50M
 - Competitive Bid? Sole source?
 - When will the contract be awarded?
- Review all sources of contract information
- Confirm Release date and contract award date

RFP and/or Contact
Award information
should always be
relayed to DCARC
office. The Service
Component POC
and the PMO/SPO
would be
responsible relaying
this information.

- After RFP identified:
 - Set up initial CSDR planning meeting with key customers (NCCA, PMO, CAPE Analyst, EV Service Center, Syscom & DCARC)
 - Ensure CSDR language and plan are included in the RFP

Result: Service Component POC and PMO/SPO should always give DCARC heads up in advance



Initial Plan Drafted

• Work with Program Office to identify effort **Review CDRLs and SOW language** Coordinate with CWIPT on initial draft plan **Initial Plan Drafted Draft initial plan that is:** Compliant with MIL-STD-881C Compliant with cPet (CSDR Planning and Execution Tool) Captures entire contractual effort **Coordination takes** Satisfies CWIPT cost needs approximately 10-20 Request following documents from the Program hours per plan Office: Program Schedule **CDRLs SOW Language** Resource Distribution Table (RDT)

Result: Service Component POC and PMO/SPO are responsible to work with DCARC and the Service Cost Center on the initial plan



CWIPT Approves Plan

CWIPT is responsible for providing the thought leadership from a cost estimating perspective Going forward, the SYSCOM is responsible for coordinating the CWIPT and ensuring everyone **CWIPT Approves** agrees on the plan; if there is no SYSCOM rep, then the responsibility falls to the Service Cost Center **Coordination takes** All members of the CWIPT must vote in the Program approximately 10-20 Planning Module (PPM) in order for the plan to go up hours per plan for approval Plans will not be approved without agreement from the entire CWIPT

CWIPT is responsible to the Program Manager for ensuring CSDR plans provide accurate, timely data in order to support cost estimating needs. The Program Manager is ultimately responsible for the formation of the CWIPT.



Service Cost Center CSDR Plan Review

OSD CAPE

Service Cost Center will hold a meeting to ensure the CSDR plan meets cost community needs. The POC will provide initial approval of the CSDR plan before forwarding it to CAPE for final approval.

Service Cost Center Reviews

LESSONS LEARNED:

Review plan & understand plan package prior to meeting

Plan accordingly for the data you need ahead of time

Gain CWIPT agreement prior to meeting

Include PMO in invite

Include CAPE analyst

The following questions must be considered at this meeting:

- How are you going to use this data?
- Does this plan get you the data that you need?
- Does this plan get you the data when you need it?
- How many data points will you have for the next Milestone decision?
- Does this plan capture the entire contractual effort?
- Are all of the efforts on the contract (i.e. new build vs. buying kits vs. upgrades) discretely broken out in either the WBS or the reporting events?
- Will there be any learning on any aspects of the contract? Are 1921-2's applicable?
- Is there any software development effort? Are the SRDRs broken out by CSCI?
- How is the rate tooling broken out? Is it worthwhile getting?
- Are the modification/Installation/Integration costs segregated?
- Are there any anti-tamper or cyber security costs for this program?

Result: Entire CWIPT team should attend meeting and be prepared to answer all questions



Prepare for CAPE CSDR Review Meeting

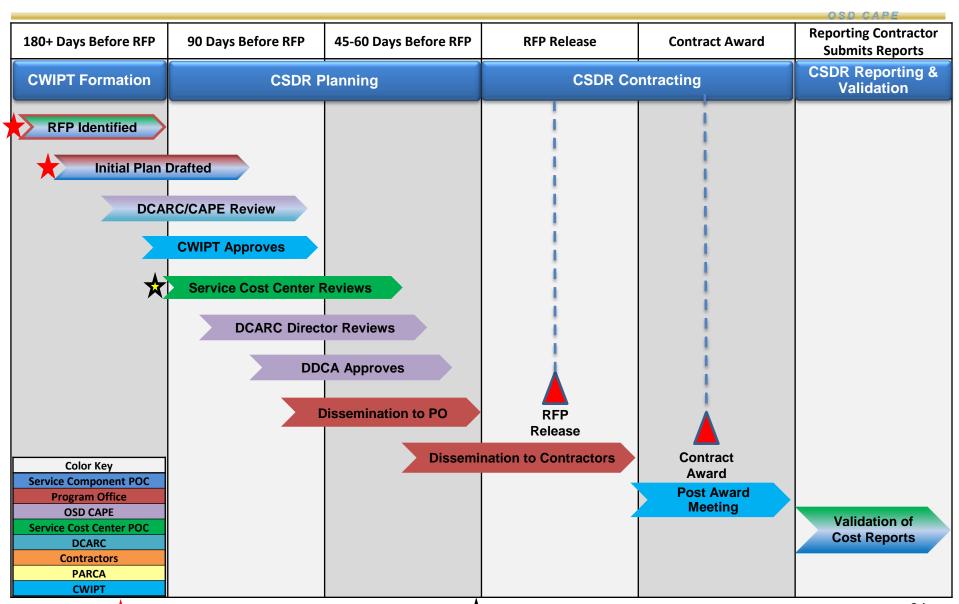
How am I going to use this data? **DCARC Director Reviews** How does this help me with my **DDCA Approves** estimate? When do I need the data and do **Plan Package Presentation:** the reporting events on the plan Provide context match my need? Quality must be precise Solid story line **CAPE Test** Is there any software development effort? If so, how much? Do I need SRDRs? Will there be any learning on this contract?

Result: Entire CWIPT team should attend meeting and be prepared to answer all questions



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Top Level CSDR Process





CSDR Plan Read Ahead

Plan Package Information

Plan Package Name: NAME Plan Package contents:

X (NEW/REVISED) Program Plan(s)

X (NEW/REVISED) Contract Plan(s)

X (NEW/REVISED) Subcontract Plan(s)

RFP Date: DATE

Contract Award Date: DATE

Plan Version Type: NEW/REVISED/CANCELLED

Plan Package Synopsis:

Give a brief synopsis of the CSDR plan effort, similar to the Dr. Burke transmittal memo. Please include the following information: are these new plans or revised plans? What is this effort for? Where is the program in its lifecycle?

PLEASE BE BRIEF.

Contract Description:

PLEASE BE BRIEF. Summarize the objective in the Statement of Work.

	CWIPT Review											
DCARC	CAPE	РМО	NCCA	NCCA Dir.								
NAME	NAME	NAME	NAME	D. Thomas								
YES NO	YES NO	YES NO	YES NO	YES NO								
LINCL ASSIFIE	D											

Reporting Frequency				
Plan Number	Contrac t Value	CSDR Reports	Frequen cy	Comments
N-XX-XX- XX Company Name		1921, -1, -2, -3, -5	Annually	1 Report per DO
		SRDR	Annually	For every release
N-XX-XX- XX Company Name		1921, -1, -2, -3, -5	Quarterly	For each completed lot
		SRDR	Annually	For every release
N-XX-XX- XX Company Name		1921, -1, -2, -3, -5	Quarterly	For each completed lot
		SRDR	Annually	For every release

Other Pertinent Program Information

1) Plans Previously Reviewed with ASCADD?

If YES, provide the action items that came out of that meeting and how they were addressed. BE BRIEF.

- 2) Are there any special circumstances that need to be addressed with this plan package? ANSWER. BE BRIEF.
- 3) How are you going to use this data? How will this data help your estimate? ANSWER. BE BRIEF.
- Where is the Program in its life cycle and where does this effort fit? ANSWER, BE BRIEF.
- 5) When is the next decision point for this program? ANSWER, BE BRIEF.
- 6) How many CSDR reports/data points are available for the decision review? ANSWER. BE BRIEF.
- Please List all known contracting efforts >\$50M on the horizon. Anticipated RFP dates and Award dates.

ANSWER. BE BRIEF.

8) What is the Program's DAES Rating? If there any major issues with the programs compliance, please discuss here.
ANSWER, BE BRIFE



FAR Part 12

SD CAPE

- FAR Part 12 states that Contracting Officer shall not require certified cost and pricing data to establish price reasonableness for a commercial item during negotiations, as long as two or more vendors are bidding
- Programs try to use FAR Part 12 as rationale for not requiring CSDR cost reporting
- Commercial, Firm Fixed Price Contracts do not automatically meet requirements for CSDR waiver
 - Although FAR Part 12 precludes certified cost and pricing data in specific instances during prime, subcontract or contract modification *proposal*, it says nothing about excusing reporting for the life of the program.

Bottom Line: FAR Part 12 Does Not Excuse CSDR Reporting! A Waiver is Still Required.



CSDR Compliance Rating Criteria

Rating criteria emphasizes on time data submission

RATING	CRITERIA
Green	No open CSDR compliance issues.
Green	All outstanding CSDR deliverables* are less than or equal to three
Advisory	months overdue.
Yellow	Any outstanding CSDR deliverable greater than three months, but less
	than or equal to six months overdue.
Red	Any outstanding CSDR deliverable greater than six months overdue.
Red-	 Program Office released RFP without approved CSDR plan.
Critical	 Program Office awarded prime contract without approved CSDR plan or failed to mod contract to place an approved CSDR plan on contract.
	 Program Office or Prime contractor failed to enforce flow down of CSDR requirements to direct reporting subcontractor or the prime contractor failed to mod subcontract to place an approved CSDR plan on contract.
Not Rated	The program has no CSDR activity (e.g., approved waiver, Pre-MDAP,
	cancelled, has no CSDR activity, or not currently tracked)

OF NOTE:

- CSDRs Assessed Qtrly w/DAES
- Reviewed as a part of DABs
- No ICE issued w/o approved CSDR plan on contract



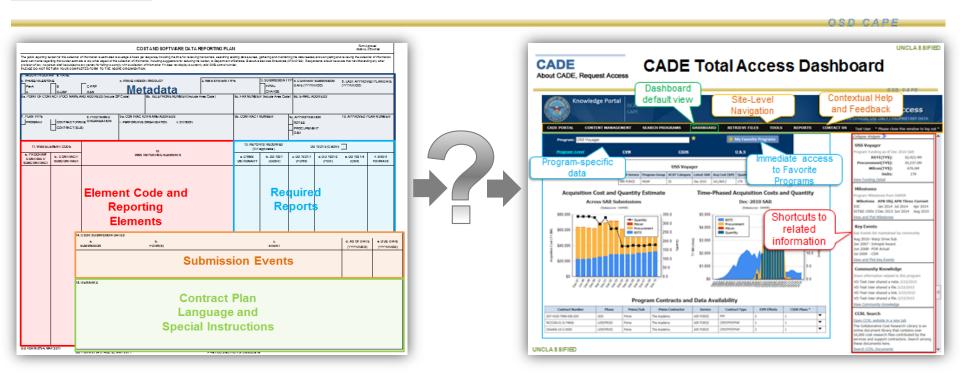
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CSDR Validation



CSDR Validation



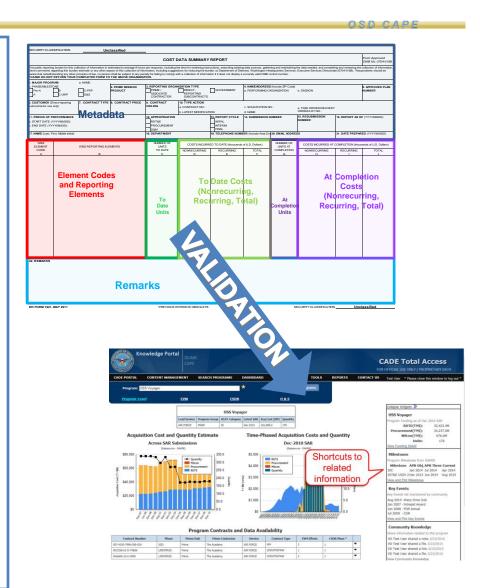
One of the most dangerous forms of human error is forgetting what one is trying to achieve.



Importance of Validations

Ensures:

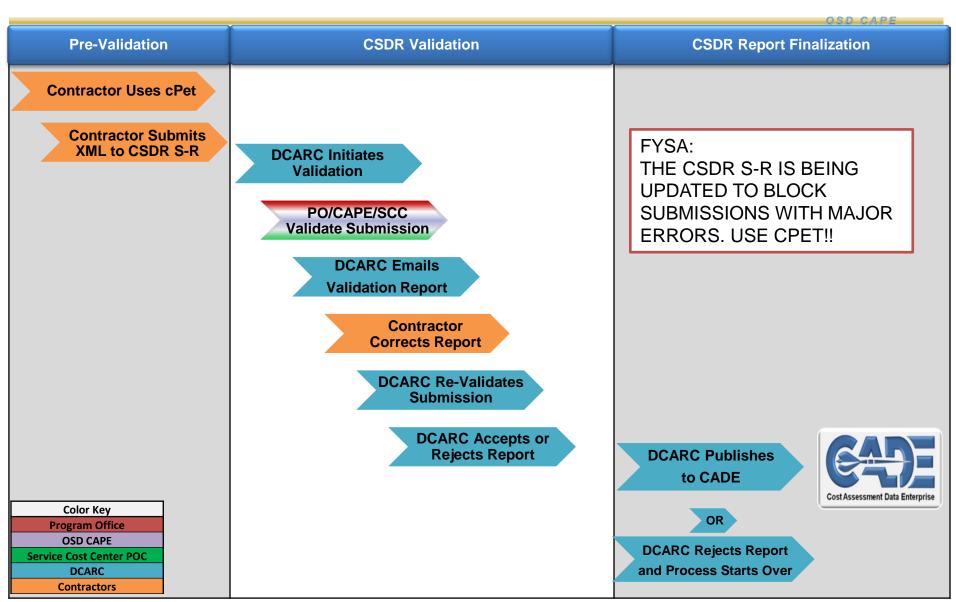
- Data completeness and accuracy
- Comprehensive explanations of anomalies prior to acceptance
- ✓ Collective review by the cost community
- ✓ Ability to create a consistent and robust dataset



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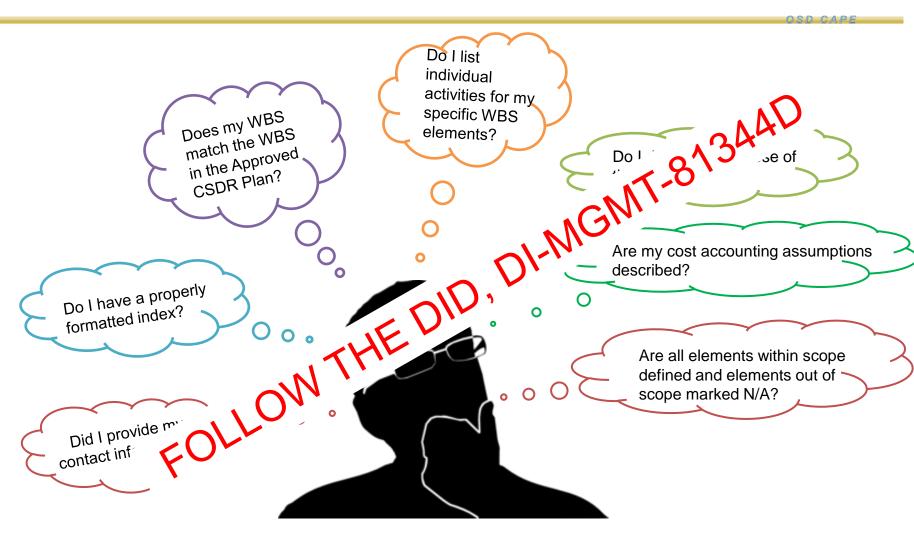


Top Level CSDR Validation





When Creating a CWBS Dictionary:

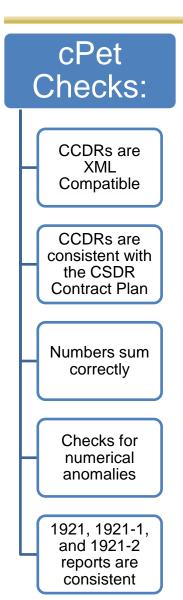


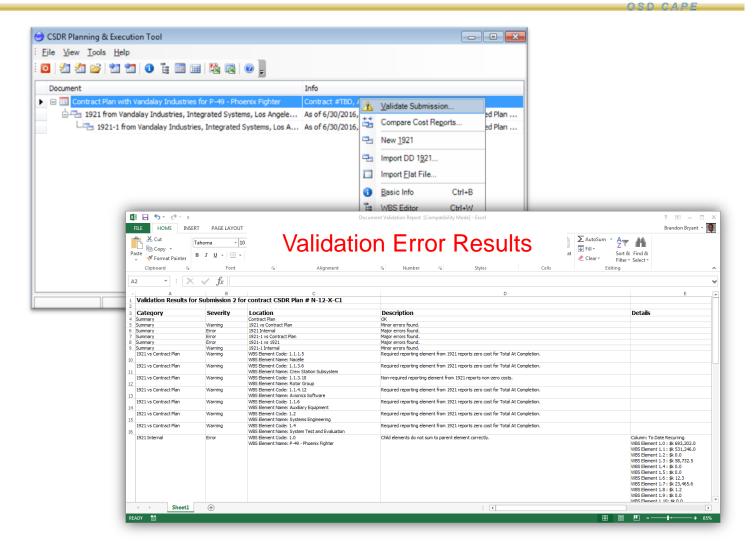
Save Some Time! Use cPet to Build Your Index and Dictionary Template!



Automated Checks

CCDR Validation Process: cPet





**All major errors must be corrected prior to submittal, cPet will identify those errors for you!!!!



CCDR Validation Process Manual Checks

Manual Checks:

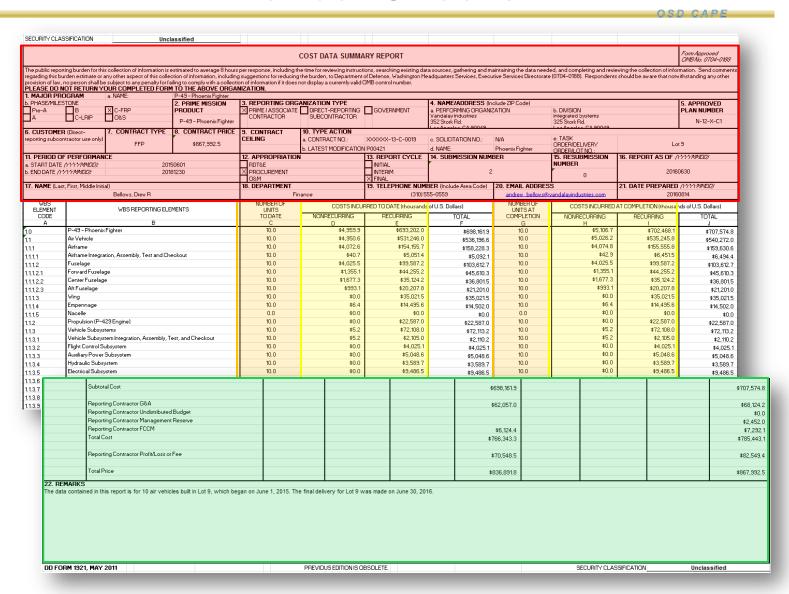
All metadata is reported accurately

Units are reported accurately

Costs are categorized correctly

Costs increase from previous report

Appropriate and accurate explanations





SRDR Validations



SRDR Validations

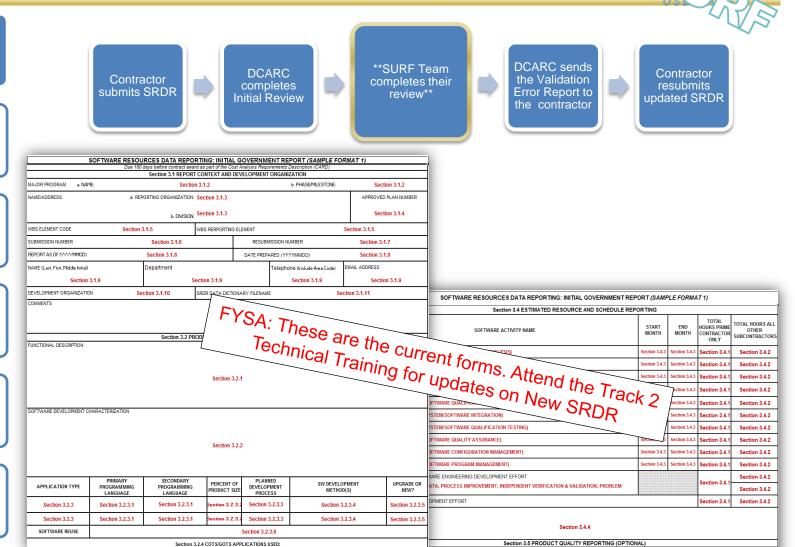
All metadata is reported accurately

Accurate explanation of software characteristics

Discrete software size and effort reported

Discrete reporting by release and CSCI

Data dictionary provides necessary insight



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Section 3.5.1.2

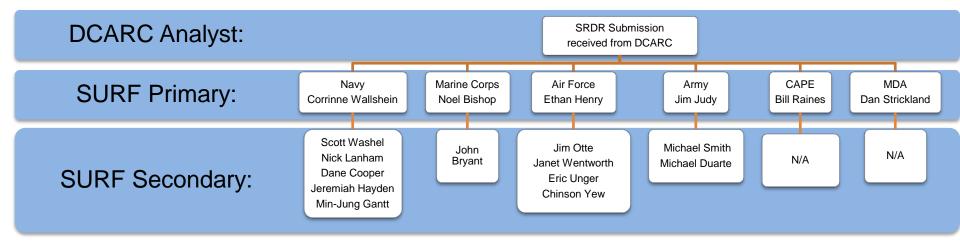
NUMBER OF DEFECTS DEFERRED TO POST DEPLOYMENT

Section 3.5.1.3



SURF V&V Structure





- Performs pre and post SRDR acceptance Validation and Verification (V&V) with DCARC
- Uses a detailed first-ever published <u>joint</u> V&V guide
 - Training guide used to determine SRDR quality tags for database
- SRDRs distributed among SURF members to balance workload

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Collaborative Validation

DCARC:

- Review reports for compliance with the DIDs and Policy (i.e. cost and units are accurately reported)
- Develop the validation error report
- Validates reports using cPet

Program Office:

- Data reflects entire contract
- Accurate and complete explanations
- Correct data reported for all elements in scope
- Product characteristics and functional breakdown validation
- Correct variant reporting
- Nonrecurring and recurring costs reported accurately

Service Cost Center/CAPE:

- Provides enterprise wide perspective to ensure consistency across programs
- Ensures data reported provides insight needed to support estimating decisions



CSDR Validation Summary

- CSDRs are validated consistently prior to acceptance in order to populate a robust dataset of historical cost data
- Government Analysts involvement in validation of reports is crucial to receiving quality data

Quality Data Leads to Quality Analysis!



Validation Demo



CADE Demo



Round Table Discussion



Cost Estimating using CSDR Data

- You are a government cost estimator preparing an independent LCCE for a MS C decision on a new attack helicopter MDAP program. Answer the following questions:
 - What data would you use to prepare the estimate?
 - How could you apply historical CSDR data to support your estimate?
 - How could CSDRs be more useful to you?



CWIPT Roles and Responsibilities

- An MDAP program that you are responsible for is entering MS B a year from now. Please answer the following questions:
 - Which offices make up the CWIPT?
 - What are the roles and responsibilities of each member?
 - What can you do to ensure an approved plan is included in the RFP?



CSDR Validations

- A final report for an MDAP program that you are responsible for was just submitted to the DCARC. Please answer the following questions:
 - What role do you play in the validation process?
 - What can you do to ensure the data reported is accurate and complete?
 - What tools can you use to help support your validation process?